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**12 Aug 1979 per Group-4 document markings;
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DEPARTMENT OF THE ARMY
OFFICE OF THE ADJUTANT GENERAL
WASHINGTON, D.C. 20310

IN REPLY REFER TO
AGAM-P (M) (27 Dec 67) FOR OT RD-670601

4 January 1968

SUBJECT: Operational Report - Lessons Learned, Headquarters, Pleiku Sub Area Command, Period End: g 31 July 1967

TO: SEE DISTRIBUTION

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1. Subject report is forwarded for review and evaluation by USACDC in accordance with paragraph 6f, AR 1-19 and by USCONARC in accordance with paragraph 6c and d, AR 1-19. Evaluations and corrective actions should be reported to ACSFOR OT within 90 days of receipt of covering letter.

2. Information contained in this report is provided to insure appropriate benefits in the future from Lessons Learned during current operations, and may be adapted for use in developing training material.

BY ORDER OF THE SECRETARY OF THE ARMY:

Kenneth G. Wickham

KENNETH G. WICKHAM
Major General, USA
The Adjutant General

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DEPARTMENT OF THE ARMY
HEADQUARTERS, PLEIKU SUB AREA COMMAND
APO 96318

AVCA-QN-PK-GO

12 August 1967

SUBJECT: Operational Report for Quarterly Period Ending 31 July 1967
(RCS CS FOR 65) (65)

TO: SEE DISTRIBUTION

(U) The operational Report for this headquarters for the Quarterly Period Ending 31 July 1967 is forwarded in compliance with USARV Regulation Number 870-2, dated 19 July 1966.

TEL: Calvert 103

1 Incl
Organizational Chart

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Stanley O'Neil
STANLEY O'NEIL
COL, QMC
Commanding

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Section 1: Significant Organizational Activities

1. (C) Significant events of the command for the quarter period ending 31 July 1967.

a. The total assigned strength of Pleiku Sub Area Command (PKSAC) for the end of the quarter period was 2188. The total end of the quarter period strength for the command has had only minor fluxuation, however, when you consider that three new units with a total strength of 164 individuals were added to the command, it indicates a serious personnel problem as rotatees far exceed replacements.

(1) The 552nd Maintenance Co joined the command 27 May 1967 and was assigned to the 62nd Maintenance Battalion.

(2) The 291st Finance Section, a finance headquarters section, arrived from CONUS and was assigned to the command 8 June 1967. On 1 July 1967, the 291st Finance Section assumed command and control of the 126th Finance Section. Due to the similarity of the 291st's numerical designation with other operating finance offices in Vietnam, the numerical designation of the Pleiku Sub Area Finance office remains 126th Fin Sec.

(3) The 763rd Engineer Detachment (Fire Fighting) was assigned to the command 2 July 1967. This detachment was assigned to Camp Enari, the Fourth Division Base Camp, for operation.

(4) Two platoons of the 442nd Transportation Company (Medium Truck) were temporarily attached to the command during the month of July. These platoons provided support during a period when there was a requirement to support two forward support areas over extended lines of communications.

2. (C) Units.

a. HHC, 45th General Support Group

(1) Company finished new perimeter of defense by using all enlisted men released from sections in headquarters. EM were used 13 hours weekly. Sections were manned by officers at this time.

(2) Company was required for 10 days in the month of July to supply 25 shotgun riders for convoys to Dakto and Kontum. Mess, motor, communications and staff personnel were utilized. This presented a burden on all sections and required motor pool operations to be suspended on two different occasions.

(3) During this period, the unit engaged in ninety two days of missions type operations. Training except for mandatory subjects was intergrated into mission/on-the-job training.

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b. 126th Finance Section.

(1) The 291st Finance Section (HQ TM AE) arrived at Pleiku on 8 June 1967. This section assumed the operational control of the 126th Finance Section, thereby, providing the necessary personnel needed to control a disbursing operation of the magnitude performed by the 126th Finance Section Disbursing.

(2) Accounts serviced during the period increased to 11,501 in military pay and 2,222 in civilian pay. This was an increase of 1,656 military pay accounts and 1,027 civilian accounts.

(3) Initial plans were developed for the implementation of the Modified Military Pay Voucher System. Transfer agreements were obtained from the units serviced, additional equipment placed on requisition and a request submitted for the construction of a temporary facility for the additional space needed.

(4) During this period, the unit engaged in ninety-two days of mission type operations. Training except for mandatory subjects was intergrated into mission/on-the-job training.

c. 526th Engineer Detachment.

(1) In the past quarter, the unit has constructed 3 mess halls, 1 bakery, and 1 ice cream plant. Culverts and road maintenance service have been performed in and around the Camp Schmidt and the depot area, located in Holloway. The unit has also assisted PA&E in the hauling of supplies to the Fourth Division and Cheo Reo area as well as joining with PA&E to execute OMA projects. Completion of the 120 x 200 ft tank maintenance building has been delayed because of missing parts.

(2) During this period, the unit engaged in ninety-two days of mission type operations. Training except for mandatory subjects was intergrated into mission/on-the-job training.

3. (C) HQ, PKSAC Staff.**a. S-1**

(1) During this quarter the S-1 Section, Pleiku Sub Area Command was expanded to include the following offices:

- (a) Staff Judge Advocate
- (b) Central Post Fund
- (c) Claims Section

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(2) During the month of July the Courts-martial rate decreased 50%, Article 15s decreased 45%, and the DR rate decreased over 60%.

(3) The officers mess was moved from the field ration mess to the enlisted mess to provide additional space to accommodate the demanding needs of the increased enlisted personnel within the command.

(4) Educational improvements were made to accommodate the entire Pleiku area. Plans are being formulated to establish an Education Center within the Pleiku Area to raise the educational level of the personnel within the command.

(5) Due to the monsoon season indoor recreational facilities were sought. The Special Services section established a photo lab facility, recording system, craft shop, and a library to fill the unused portion of the leisure time of the personnel of the command.

(6) Extensive intra-command personnel transfers have been accomplished to aid in the reduction of the critical personnel shortages within the command. The problem areas are the non-availability of drivers, clerks, and Graves Registration personnel within the command.

(7) The monsoon season presented a serious problem to the drivers of the command which accounted for the all time high for accidents in the month of May. In view of the monsoons drivers were trained on safe driving practices and an all time low was recorded for the month of July. In order to eliminate accidents in the future, road conditions will be improved, and driver training stressed.

(8) An enlisted club was built to enable the enlisted man to have a dry place, with a warm atmosphere, in which their leisure time can be spent.

(9) Hometown news releases have continued to climb. The Highlander, the weekly newspaper of the Pleiku Sub Area Command has continued to supply the personnel of the Pleiku area with complete coverage of local and world wide news.

(10) The increased number of personnel that rotate to CONUS during the months of August and September has increased the workload of the personnel management section and has hindered the unit from which they have departed.

(11) Due to the increased recreational and off-time facilities made available to the personnel of this command, the general welfare and morale has increased.

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(12) An AGI was conducted by HQ, 1st Logistical Command for HQ, PKSAC/45th GS Gp 19 - 22 June; all activities were considered satisfactory.

(13) During the month of June, seven units of the command received satisfactory AGI inspections from US Army Support Command, Qui Nhon.

b. Security, Plans and Operations.

(1) The SP&O continued to provide contingency planning intelligence, security, communications, labor management and civic action support to the accomplishment of the command mission.

(2) This is the monsoon season in the Central Highlands of South Vietnam; during the month of July, there was a fifteen inch rainfall. Due to the heavy rainfall and the soil composition, numerous vehicles were bogged down in operational areas and on unsurfaced access roads. The weather has also slowed maintenance and repair of these areas; current outlook is for continued worsening conditions until October, normally the end of the monsoons.

(3) HQ, 1st Logistical Command conducted an IG inspection of this Branch, 19 - 22 June. The overall rating was satisfactory.

(4) Training. The command participated in ninety-two days of mission operations for this quarter. Training consisted primarily of on-the-job training, special and mandatory subjects.

(a) Due to an excessive number of POL fires in Vietnam, a special five hour class on POL Safety and Handling was given to all members of the command.

(b) During June and July, units of this command began to conduct the mandatory semi-annual familiarization firing. During late July, higher headquarters set a deadline of 15 August 1967 for completion. To meet the USARV requirement for firing all replacements within seven days after arrival within the unit, this headquarters has rotated weekly operation of the range to each unit of the command.

(c) Continued emphasis was placed on driver safety and weapons safety.

(d) US Army Support Command, Qui Nhon conducted an inspection of training within the command on 19 - 22 July. Minor discrepancies were noted, however, the overall program was considered adequate.

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CONFIDENTIAL**(5) Intelligence.**

(a) In the Pleiku area, currently, the enemy has the capability to mount up to a battalion size force on any friendly installation. Indirect fire attacks remain a constant danger as mortars and possibly rockets have been reported in Pleiku Province.

(b) On 10 June, utilizing indirect fire as cover, an estimated company size hostile force penetrated the perimeter of the 62nd Maintenance Bn. Satchel charges were placed on vehicles, equipment, in operational tents and buildings. Total damages/losses exceeded \$270,000. Total casualties were: US - 2 KIA, Enemy - 3 KIA. Captured Materials: Forty-nine unexploded satchel charges, 3 AK 47 rifles, 15 AK 47 rifles magazinos, 550 7.62 short rounds.

(c) The mandatory quarterly intelligence inspection for HQ, PKSAC was conducted on 7 - 8 July by the 524th MI Detachment.

(d) Personnel Security Actions Report for the quarter ending 31 July 1967 are as follows:

1. Validations.

<u>a.</u> TOP SECRET	9
<u>b.</u> SECRET	53

2. Final Clearances Granted.

<u>a.</u> TOP SECRET	0
<u>b.</u> SECRET	3
<u>c.</u> CONFIDENTIAL	30

3. Crypto Access Authorized (SECRET) 13**4. LFCs Conducted** 156**(6) Security.**

(a) During the quarter period, the 52nd Artillery Group assumed active responsibility for coordinating the defense of a sector of the Pleiku Defense Complex. Camp Schmidt, Headquarter Compound PKSAC, and the area occupied by 62nd Maintenance Battalion are within this sector of responsibility. A requirement was placed on each organization to furnish daylight patrols for observation and night listening posts.

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Personnel of this command are logistical support personnel and unskilled in the rudiments of infantry tactics, therefore there was great reluctance by this command to fulfill this requirement, however, it has been directed to be fulfilled. Currently, training classes are being prepared to increase the proficiency of the patrols.

(b) Two twenty-four hour security posts were established at Camp Schmidt, one each located at the extreme western and eastern ends of the compound. These are the two most likely avenues of approach to the defensive perimeter. The entrance gate to the southern portion of the post was reopened to facilitate the movement of rataatees and replacements by the 526th Replacement Company, a lodger unit at Camp Schmidt. This will make three guarded entrances into the Camp Schmidt area and a total of five guard posts during normal duty hours. Three heavy reinforced gates were constructed at the entrances; these gates covered by manned bunkers during off-duty hours have greatly strengthen the security at Camp Schmidt.

(c) Perimeter fence construction around the new ASP was discontinued based on a decision by HQ, USARV not to utilize the facility until adequate security could be provided.

(d) Perimeter fence construction was shifted to the new depot area to assist the 62nd Maintenance Bn in strengthening it's perimeter and to enlarge its area to inclose the billeting area of the newly arrived 552nd Maintenance Company.

(e) An inner fence was constructed around the area in ASP 341 that is used by US Military units. This fence was recommended by the 524th MI Detachment as a result of a security survey.

(f) A new type of concertina wire, patterned after concertina wire used by the German Army, was introduced into the command.

(g) A minefield consisting of antipersonnel mines was laid at the western end of the 62nd Maintenance Bn area.

(7) Civil Affairs.

Commodities (6020 lbs) ranging from fire wood to food and clothing were distributed to local villages during the period. One building was constructed for a dispensary and one hospital ward was renovated. A school in the village of Flei Bong Bao (AR 833474) was started with 95% of village children between 5 years and 15 years old attending. The command was active in the plague prevention program during the first part of the period. Mission requirements and monsoon weather hindered the civic action program. Units of this command continued to support the trash collection and sanitation program for the City of ^{Group 4} Goukha.

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(8) Community Relations.

Potential problem areas created by the continuing build up of US Forces in the Pleiku Province were coordinated and corrective solutions formulated at the monthly community relations committee meetings and at meetings with the interested Vietnamese officials. No meeting of the Friendship Council was held during the period. Hiring freeze on permanent hires and reduction of 70% of daily hires has not adversely affected the community relations program. Prompt payment of solitium and assisting in filing claims has enhanced the program.

(9) Signal.

(a) During this period, troop labor, supplied from the Signal Platoon, completed the Pleiku Sub Area Command Signal Complex, this complex houses the Message Center, Communications Center and the Radioteletype Van

(b) The PKSAC Communications Center established it's Crypto Account, and during the month of June, the crypto equipment was picked up from the 49th Signal Detachment in Qui Nhon, however, this activity still has not become operational due to a delay in the decision as to who will operate classified communication facilities within this area.

(c) During this period additional telephonic communications were established between Calvert switchboard (HQ, PKSAC), Olympic (62nd Maint Bn), and Luxury (88th S & S Bn) switchboards. The entire telephone system within the command was replaced from a very limited SB-86 switchboard, to a much more efficient and greater capacity MTA-3 switchboard. All TA 312 field telephones within the Staff Sections were replaced with TA 236 commercial telephones.

(d) The radioteletype circuit to Qui Nhon was replaced by a VHF circuit, allowing a faster and more efficient communications network.

(e) During this period an FRC 93 single side band radio was dispatched to FSA Dakto, this enabled callers to use telephone patches to this forward support area.

(f) During July, a VHF telephone circuit was installed to FSA Dakto, enabling the Logistical Operations Center to communicate direct with this forward support area.

(g) Work on the PKSAC Signal Complex emergency power supply was completed and a POL storage area was built. This insured communications at all times with Qui Nhon Sub Area Command and all FSAs.

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(h) During this period the AN/GRC 46 radio circuit to Dakto was replaced by a VHF land line teletype circuit capable of receiving and transmitting on a more reliable circuit than that used with the AN/GRC 46. The AN/GRC 46 remains at FSA Dakto as an emergency back-up.

(i) The Maintenance Section insured that all radios, receivers, transmitters and teletype equipment were calibrated and maintained in an operational status.

c. S-4

(1) During the past quarter, the S-4 was given an additional mission to account for property issued to forward supply areas. This was necessary because past experience has proven that equipment cannot be properly accounted for by hand receipting direct to FSA commanders. This was due to turnover of equipment caused by maintenance problems and the constant change of individual unit Property Book Officers. Under the present procedure the PKSAC Property Book Officer consolidates hand receipts from battalions and if required other commands.

(2) In the past, parts for the Transportation Motor Pool vehicles were requisitioned thru the TMP in Qui Nhon. All parts are now being requisitioned directly from Philco-Ford in Siagon and Fort Bunkner, Okinawa. This change in procedure has resulted in a larger percentage of fill. TMP vehicles traveled a total of 106,000 miles. There were 4 accidents during the first two months of the quarter. During the month of July there were no accidents. This was attributed to command emphasis being placed on driver safety and drivers thru experience, being better qualified to drive under bad road conditions caused by the rainy season.

(3) Liaison was made with the APU Directory MACV and HAC Hold Baggage, Siagon, concerning current addresses for unclaimed baggage. This liaison visit resulted in the amount of unclaimed baggage being reduced from 200 pieces to 50 pieces.

d. Supply, Service and Maintenance.

(1) Supply

(a) Class I.

1. The stockage objective for "A", "B", and "C" rations was changed to support a troop strength of 40,000. The days of supply for each type rations were change to: A rations - 10 days; B rations - 5 days; and C rations - 10 days.

2. During this period there was an increase in supported troop strength, resulting from new units coming into country and increase of tactical units being moved into this area of support. ^{Group 4}

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3. The stockage objective for sundry packs was established at a 15 day level.

4. A ration breakdown shed was constructed and put into operation under the "self-help" program by the 88th Supply and Service Battalion

(b) Class III Supply.

1. The stockage objective for drummed stock has been decreased by 50%. Product was transferred to bulk storage to maintain the same stockage level of total product.

2. A new Class III supply point layout has been approved for immediate development at present location. This has been done to enhance storage safety requirements.

(c) Class V Supply.

1. Rewarehousing of the present ammunition supply points was completed. This was accomplished with the additional personnel placed on TDY from Qui Nhon.

2. As directed, the Class V supply stock control function was separated from the centralized stock control office of the 88th Supply and Service Battalion.

3. Salvageable ammunition materials are programmed to be backhauled to Qui Nhon in CONEX containers. The limiting factor has been adequate CONEX containers.

(2) Services.

(a) Bakery, Field, M-1945.

1. During this period a shortage of hard wheat flour caused a Bread Baking problem. After preparing a number of test doughs, it was found that fifty pounds of soft wheat flour could be substituted in the standard formula and still produce a desirable product.

2. Progress has been made on the construction of a permanent type building. Interior walls have been paneled and painted. The floor must be modified to include drains for proper sanitation. During this period, wheat bread has been produced and results are very satisfactory.

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(b) Ice Cream Plant.

Ice cream was produced at a temporary site in Camp Holloway. A permanent type building is being constructed in the new depot area. Basic design of the building is good, but it lacks floor drains. It is also necessary to have hot and cold water, a double compartment sink, and drainage before this building can be used. Two sixteen-hundred cubic foot refrigerators have been assembled for storage of the finished product.

(3) Maintenance.

(a) Project Counter has been completed. As a result of their efforts, all PLLs of units in this area have been purified. In addition, appropriate guidance was given for compliance with current regulations and directives.

(b) All units within PKSAC have been provided with DA Cir 750-20 and are taking action to implement the changes in the new TM 38-750 (TAERS).

(c) In mid July, the 62nd Maintenance Battalion (DS) established a CC&S point for divisional and non-divisional units in the Pleiku area.

(d) The 62nd Maintenance Battalion (DS) has temporarily moved their automotive shops into two recently completed Class IV storage buildings in the new depot area. This action will greatly enhance production during the monsoon season.

(e) Constant demands on the supply system for the M39A2 service engine has caused a high deadline rate for 5 ton multifuel vehicles.

(f) Indications are that operator maintenance on all type 5 ton vehicles is deficient. Improper operating procedures are also affecting peak performance.

(g) With semi-permanent maintenance facilities available, additional allied assets are needed to increase production. These include "A" frames, floor jacks, transmission jacks, pulleys, and creepers.

e. Logistics Operations Center.

(1) The Logistical Operations Center was engaged in Support of Tactical Operations during the entire reporting period.

(2) During the Reporting Period, a minimum of one Forward Support Activities was supported. Two Forward Support Elements were supported by transportation only.

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(3) The following resupply to the Forward Support Activities were accomplished during this period.

(a) Supplies: Class I (Rations)

<u>1.</u> A rations	587,122
<u>2.</u> B rations	0
<u>3.</u> C rations	215,721
<u>4.</u> Sundries	5,779

(b) Class III (Gals)

<u>1.</u> JP-4	1,582,960
<u>2.</u> AVGAS	72,614
<u>3.</u> MOGAS	182,216
<u>4.</u> DF-2	318,123

(c) Class V (S/T) 7,228.27

f. Chaplain.

(1) Progress and Accomplishment Report,

(a) An additional Catholic Mass and General Protestant Service have been inaugurated at the 62nd Maintenance Bn because of the increase of personnel in the area.

(b) Catholic Mass and coverage is further provided for the 52nd Avn Bn at Camp Holloway and the 71st Evac Hosp and the 18th Surg Hosp, as well as the 52nd Arty Gp and its forward areas, particularly Duc Co and Pleijering.

(2) A renewed emphasis in the area of Civic Action will be accomplished. During the past quarter, monies totalling five hundred dollars (\$500.00) has been distributed to the local orphanage through the Civic Action Officer.

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Section II: Observations and Recommendations.**1. Personnel.**

None

2. Operations.**a. Item: Road Surfacing.**

Discussion: Asphalt for roads is presently at a premium in the Pleiku Area. In most of the contonment areas in Pleiku a varying depth lift of decomposed granite was placed and shaped over the dirt roads.

Observation: When the decomposed granite (DG) was saturated with water and then allowed to dry under traffic compaction, it was observed that a fairly good wearing surface was formed. The first few rains, however, tended to wash some of the decomposed granite into ditches and culverts clogging them if not properly maintained. In areas where DG was not available when roads were shaped and as little as a one inch compaction lift of one inch (-) rock was utilized as a wearing surface roads have held up well under light to medium traffic. Dirt roads not utilizing decomposed granite or rock became extremely slippery and dangerous at the slightest rain fall developing deep potholes and ruts after rains and prolong traffic. The greatest hazard to roads with respect to potholing appears to be surface drainage. Standing water on non-stabilized roads will cause potholing of major proportions within a three hour period under moderate traffic.

b. Item: Utilizing Technical Service Officers as Patrol Leaders.

Discussion: USARV policy has stressed the need to utilize combat units in aggressive combat roles and not to use them in static defense rolls. Logistical units and activities have been made responsible for providing their own active defenses.

Observation: To properly defend against infiltration and indirect fire, it is necessary to conduct observation patrols and night listening posts. Patrol leaders must necessarily be selected from junior officers available at each logistical element. This requires a young officer whose military training and experience has been in a technical area to lead men in a combat oriented action. Normally, his only exposure to this type activity is a few hours instruction from the platform and training films. This hardly qualifies him to be successful in a mission which hinges on the experience and quick reaction of the leader. To offset this inexperience when it was feasible, this command has sent patrol leaders to combat units for training and is currently conducting training classes, however, this additional training detracts from the mission.

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3. Training.

None.

4. Intelligence.

None.

5. Logistics.

a. Item. Commercial Packaging of Class I Supplies.

Discussion. Commercial packaging is designed primarily for covered type storage with minimum handling and trans - shipping.

Observation. The Class I supply point receives approximately 10% of its stocks packaged in commercial pack. These containers fall apart during the monsoon season, even with the protection of tarpaulins. These containers do not give adequate protection to the contents during the unlimited trans - shipping required in this environment. As a partial solution to this problem, depots in CONUS are making shipments in CONEX containers and supply points are storing in the same containers until issues are made. CONEX containers are in extremely short supply for shipment of sensitive items. Adequate warehouses are not presently available to protect stocks in storage from the environmental elements during the monsoon.

b. Item: Wet Weather Clothing.

Discussion. All troops stationed in the Republic of Vietnam are exposed to a monsoon season during their tour of duty. Those individuals assigned or attached to combat, combat support and combat service support units require this wet weather clothing in the performance of their assigned missions.

Observation. Wet weather clothing is not a standard item of organizational clothing issued to combat service support units deploying to Vietnam, or upon arrival in country. Both units and supply points requisition the wet weather clothing, but adequate stocks are not available to meet the current demands. Therefore, the majority of combat service support individuals purchase a form of wet weather clothing on the local economy.

c. Item. Shipments of Salvageable Ammunition Material to CONUS in CONEX Containers.

Discussion. Regulation requires that salvageable ammunition fired components and packing material be returned to CONUS for reuse. ^{Group 4} ~~is the CONEX~~ ^{powerplant} ~~powerplant~~ ^{3 year} ~~3 year~~ intervals; declassified after 12 years

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Observation. To properly support this program, CONEXs must be readily available at all levels within the ammunition supply system from the port to the using unit. Within Vietnam, the CONEX container is being utilized primarily as a storage container instead of as a transporter. The input of CONEXs to Pleiku does not meet the needs for transport of salvageable fired ammunition fired components.

- d. Item. Stockage of Suspended Ammunition at Ammunition Supply Points.

Discussion. The Pleiku Ammunition Point have from 35 to 200 suspended lot numbers of ammunition on-hand at all times. This may involve an unserviceable stockage on-hand in excess of .2000 short tons. Current doctrine requires that all using units and forward support activities turn in all suspended ammunition to the supporting ammunition supply point or depot.

Observation. Ammunition storage space at the ammunition supply point is extremely critical. Storage space at ASPs is based upon the stockage objective of serviceable ammunition required to properly support the combat elements. To have support in depth, necessitates that only serviceable ammunition that is in demand be stocked. Excessive stocks of ammunition must not be on hand because of the inherent storage factor of quantity distance based upon safety when storing ammunition.

- e. Item. Wheel Component Failure of All Types Wheeled Vehicles.

Discussion. Wheeled vehicles are being used under adverse weather conditions that are causing a high deadline rate.

Observation. Due to the condition of road surfaces in supply points and motor pools, there has been an increase in front spring failure of the 2½ ton cargo truck. The monsoon season, combined with night loading, has added to the spring failure.

- f. Item. Evaluation of the MHE 199 Pettibone-Millikin Forklift.

Observation. The rod end of the steering cylinder is considered defective. Two instances of failure have been noted within the first month's usage. EIR action has been initiated.

Section II: Recommendations.

1. Recommend all dirt roads that are not to be asphalted in this area be covered by a 4 inch of decomposed granite. Crushed rock placed on top of a decomposed granite base will further increase the load bearing capacity of the roads.

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2. To better prepare logistical installations to successfully conduct active external defenses, recommend that all technical service branch junior officers be given expanded concentrated training in the basic rudiments of combat patrolling prior to their assignment to Vietnam.

3. That all Class I items packaged for shipment to an active combat area be put in an overseas pack.

4. That each individual assigned or attached to combat, combat support, or combat service support type unit be issued wet weather clothing as part of their organizational clothing, this will be in consonance with the current program for reducing the expenditure of piasters.

5. That adequate engineer support be provided for construction of covered storage for critical items. This would eliminate the requirement of utilizing a shipping container for storage.

6. That transportation move shipments into the forward areas utilizing CONEXs, in order that the requirement for back haul of salvageable material can be properly processed.

7. That all suspended ammunition stocks be immediately retrograded to the supporting ammunition base depot.

8. That brake shoes, wheel cylinders, and wheel bearings be carried in technical supply activities as seasonal items and sufficient quantities made available during the monsoon season.

9. That the 2½ ton cargo front spring be carried in technical supply activities as a seasonal item, and sufficient quantities made available during the monsoon season.

10. That consideration be given to a double lock nut for the rod end of the steering cylinder to counter cylinder shaft movement.

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AVCA-QN-GO-0 (12 Aug 67)

1st Ind

SUBJECT: Operational Report for Quarterly Period Ending 31 July 1967
(RCS CSFOR-65)

HEADQUARTERS, US ARMY SUPPORT COMMAND, QUI NHON, APO San Francisco 96238
25 August 1967

THRU: Commanding General, 1st Logistical Command, ATTN: AVCA GO-0, APO 96307
Commanding General, United States Army, Vietnam, ATTN: AVHGC-DST,
APO 96375
Commander-in-Chief, United States Army, Pacific, ATTN: GPOP-OT,
APO 96558

TO: Assistant Chief of Staff for Force Development, Department of the
Army, Washington, D.C. 20310

The attached Operational Report for Quarterly Period Ending 31 July 1967
has been reviewed by this headquarters and is considered adequate with the
following comments:

- a. This headquarters concurs in the recommendation contained in paragraph 1, Part II, Section II. The Commanding Officer, Pleiku Sub-Area Command should coordinate with the Commanding Officer, 937th Engineer Group, to insure that road construction is accomplished as required.
- b. This headquarters concurs in the recommendation contained in paragraph 2, Part II, Section II.
- c. The percentage of Class 1 supplies currently being received in commercial packaging is considerably below 10 percent and limited mostly to canned fruits. Proper use of dunnage, tarping and stacking will adequately protect these containers from the elements.
- d. This headquarters concurs with paragraph 4, Part II, Section II.
- e. Covered storage for critical items has been approved for construction under the MCA program, and the completion date will depend on priorities for construction established by the Commanding Officer, Pleiku Sub-Area Command.
- f. Conex containers are programmed into Pleiku Sub-Area Command on an as required basis. At this time, a total of 38 conexes are on hand at Pleiku for use in retrograding salvageable ammunition residue from Pleiku and Task Forces. Upon the return of filled conexes from Pleiku to Qui Nhon, empty conexes are shipped to Pleiku to insure an adequate supply. Additionally, a procedure is being drafted to institute tighter controls to insure that conexes are only used as transporters.

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Downgraded at 3 year intervals
Declassified after 12 years
DOD DIR 5200.10

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g. A retrograde program was begun on 14 August 1967 to retrograde permanently suspended ammunition lots from Pleiku to Qui Nhon. This will decrease the amount of unserviceable ammunition on hand and provide additional storage space for serviceable stocks.

FOR THE COMMANDER:

QNL 450/600

1 Incl
nc

t/WILLIAM R. ROSS

CPT, AGC

Assistant Adjutant General

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AVCA GO-0 (12 Aug 67) 2nd Ind
SUBJECT: Operational Report for Quarterly Period Ending 31 July 1967
(RCS CSFOR 65)

HEADQUARTERS, 1ST LOGISTICAL COMMAND, APO 96307 11 Sep 67

TO: Deputy Commanding General, United States Army Vietnam, ATTN:
AVHGC-DH, APO 96375

1. The Operational Report-Lessons Learned submitted by the Pleiku Sub Area Command and Headquarters, 45th General Support Group, for the quarterly period ending 31 July 1967, is forwarded.

2. Reference page 1, paragraph 1a: Concur. This headquarters is fully cognizant of personnel shortages and/or replacement problems pertaining to all units within the 1st Logistical Command. Every effort is being made to maintain an equitable strength balance within the command from available replacement personnel. Realignment of personnel within the command is being accomplished as indicated and/or required to further alleviate this situation.

3. Reference page 12, paragraph 2a: Concur. At the request of this headquarters, Pacific Architects and Engineers conducted a soil investigation and submitted a report on the road construction problems in the Pleiku area. This report contained all necessary soils data required to design adequate roads for all types of traffic with construction materials available in the Pleiku area. A copy of the report was provided to US Army Engineer Command, Vietnam (Prov), on 5 April 1967 and the report was forwarded to the 937th Engr Gp at Pleiku.

4. Reference page 12, paragraph 2a, and page 15, paragraph 2: Concur. The type of war in Vietnam demands a certain degree of prowess in rudimentary infantry and patrolling tactics on the part of junior officers in combat service support units who, in previous wars, could reasonably expect relative freedom from enemy harassment. The "all around" threat associated with the Vietnam conflict requires that such units conduct observation patrols and establish listening posts in the vicinity of their locations in addition to planning for defense against ground attack, a far from remote possibility. It is recommended that officer candidate schools established and operated by the technical service branches adjust their curricula as necessary to cope with increased infantry-type requirements now placed upon graduates.

5. Reference page 13, paragraph 5a, page 15, paragraphs 3 and 5: Commercial packaging of Class I supplies has ceased. However, 24000 square feet of Class I storage warehouse has been directed for construction at Pleiku. To date, work has not begun on the warehouses due to the relatively low priority assigned to the project. Engineer effort at Pleiku is limited and is being applied according to local priorities.

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2d Ind

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6. Reference page 13, paragraph 5b, and page 15, paragraph 4: Nonconcur. Ponchos are issued as organizational clothing for wet weather protection. ACTIV has recently concluded tests of three types of rainsuits in Vietnam. The three types, each consisting of a trouser-jacket combination, tested both impermeable and water repellent fabrics. Although costing over four times that of the poncho, the three rainsuits provided little improvement, primarily because of heat retention within the suits.

7. Reference page 13, paragraph 5c: Concur. As indicated in 1st Indorsement, CONEX containers are made available for use in retrograding salvageable Class V residue. The evacuation of fired 105mm brass and drawn steel cartridge cases have priority in the use of CONEX containers.

8. Reference page 14, paragraph 5d: Concur. Experience has shown that the amount of suspended ammunition on hand can vary substantially from day to day. When a lot of ammunition has been suspended for more than 30 days without disposition instructions or releases having been received, follow up action is taken with CONUS. CONUS has been requested to take timely action on temporary suspensions to insure that the inventory contains the minimum amount of suspended ammunition.

9. Reference page 14, paragraph 5e, and page 15, paragraph 9: Nonconcur. There are no records in this headquarters indicating an increase in the failure of the 2½ ton cargo front spring during the monsoon season. The front spring of the 2½ ton truck can be replaced and repaired by organizational maintenance. Organization maintenance should take requisitioning action for stockage of springs, leaves and other components if there is evidence of failure of this item. Inasmuch as the front spring is recoverable, all efforts will be exerted by organizational maintenance to repair this item. In addition, maximum utilization of the CC&S companies is recommended for the procurement of this item.

10. Reference page 14, paragraph 5g, and page 15, paragraph 10: This headquarters concurs with the recommendation of utilizing a double lock nut for the rod end of the steering cylinder to counter cylinder shaft movement. However, inasmuch as this headquarters is not the approving authority for modifications, it will be recommended that this proposed modification be submitted as an EIR with detailed explanation and full justification indicating number of failures experienced. EIR will be submitted in accordance with instructions contained in TM 38-750.

11. Reference page 14, paragraph 1 (recommendation):

a. Concur in part.

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b. Recommend that all roads in the Pleiku area that are not to be asphalt surfaced be covered by 4 inches of decomposed granite if they are to be used by light to medium traffic and 8 inches of decomposed granite if they are to be used by heavy traffic. A report based on a soils investigation of the roads in the Pleiku area made by Pacific Architects and Engineers was provided to US Army Engineer Command, Vietnam (Prov), by this headquarters. The report, which provides all necessary soils data required to design adequate roads in the Pleiku area, was forwarded to the 937th Engr Gp at Pleiku.

12. Reference page 15, paragraph 6:

a. USARV is currently conducting a survey to determine in-country CONEX assets. This survey is yet incomplete but indicated that CONEXs for intra-country shipments have very limited availability.

b. The utilization of CONEXs for backhaul of salvageable material, from forward areas, would expedite the flow of this material through the system and reduce the amount of material handling required at processing units. Recoverable Class II and V material generated by forward area units could be loaded in CONEXs, inspected at processing points and retrograded to destination, using the same CONEX. Control would be required to ensure that CONEXs were not loaded in excess of the rated load capacity.

13. Reference page 15, paragraph 7: Nonconcur. A minimum of 30 days is required to obtain either a release or disposition instructions on suspended ammunition. Permanently suspended ammunition is retrograded to the base depot as soon as possible. The immediate retrograde of temporarily suspended stock would constitute uneconomical use of transportation assets and unnecessary handling of the ammunition since the lot in question could be released at any time for issue.

14. Reference page 15, paragraph 8:

a. This headquarters does not concur in the recommendation. Brake shoes and wheel cylinders are recoverable items included in the direct exchange list of maintenance support units. It is recommended that brake linings, rivets, shims and wheel cylinder repair kits be carried as seasonal items by the technical supply of the maintenance unit in sufficient quantities to satisfy requirements of densities of equipment supported. The only exception is the brake shoe of the $\frac{1}{2}$ Ton, Utility Truck, 4x4 M151 which is bonded and is not relined. (See unclassified message, this headquarters, AVCA GM-A 14553, Subject: Service Brake Shoes with Lining, Linings, Rivets and Shim Stock, dated 18 August 1967.) In addition to these items, it is recommended that master cylinder, air cylinder repair kits, and brake drums be stocked. Maximum utilization of CC&S companies is recommended for the procurement of brake drums.

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b. Wheel bearings are PLL items and seasonal requirements should be initiated at organizational level in accordance with paragraph 670, AR 735-35.

15. A copy of this indorsement will be provided to the reporting units' next higher headquarters.

16. The reporting unit engaged in combat service support operations for 92 days during the reporting period. The UIC is WDQDAAA.

17. Concur with basic report as modified by indorsements. The report is considered adequate.

FOR THE COMMANDER:

TEL: Lynx 430/782

1 Incl
nc

s/ James D. Fox

t/ JAMES D. FOX

2LT, AGC

Asst AG

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AVHGC-DST (12 Aug 67)

3d Ind

SUBJECT: Operational Report-Lessons Learned for the Period Ending
31 July 1967 (RCS CSFOR-65) (U)

HEADQUARTERS, UNITED STATES ARMY VIETNAM, APO San Francisco 96375 7 NOV 1967

TO: Commander in Chief, United States Army, Pacific, ATTN: GPOP-OT,
APO 96558

1. (U) This headquarters has reviewed the Operational Report-Lessons Learned for the period ending 31 July 1967 from Headquarters, Pleiku Sub Area Command (QnA) as indorsed.

2. (C) Pertinent comment follows: Reference item concerning packaging of Class I Supplies, page 13, paragraph 5a and 2d Indorsement, paragraph 5: Concur. During the buildup in RVN nonstandard items were received in commercial pack. Stocks of items in commercial pack are being issued on an expedited basis to insure minimum storage time and early elimination from the system. Class I Supplies are currently being received in the all weather overseas pack.

3. (U) A copy of this indorsement will be furnished to the reporting unit through channels.

FOR THE COMMANDER:

1 Incl
nc

C. S. Nakatsukasa
C. S. NAKATSUKASA
Captain, AGC
Assistant Adjutant General

cc: HQ, Pleiku Sub Area Comd
HQ, 1st Log Comd

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GPOP-DT (12 Aug 67)

4th Ind (U)

SUBJECT: Operational Report for the Quarterly Period Ending 31 July 1967
from HQ, Pleiku Sub Area Command (UIC: WDQDAA) (RCS CSFOR-65)

HQ, US ARMY, PACIFIC, APO San Francisco 96558 1 DEC1967

TO: Assistant Chief of Staff for Force Development, Department of the
Army, Washington, D. C. 20310

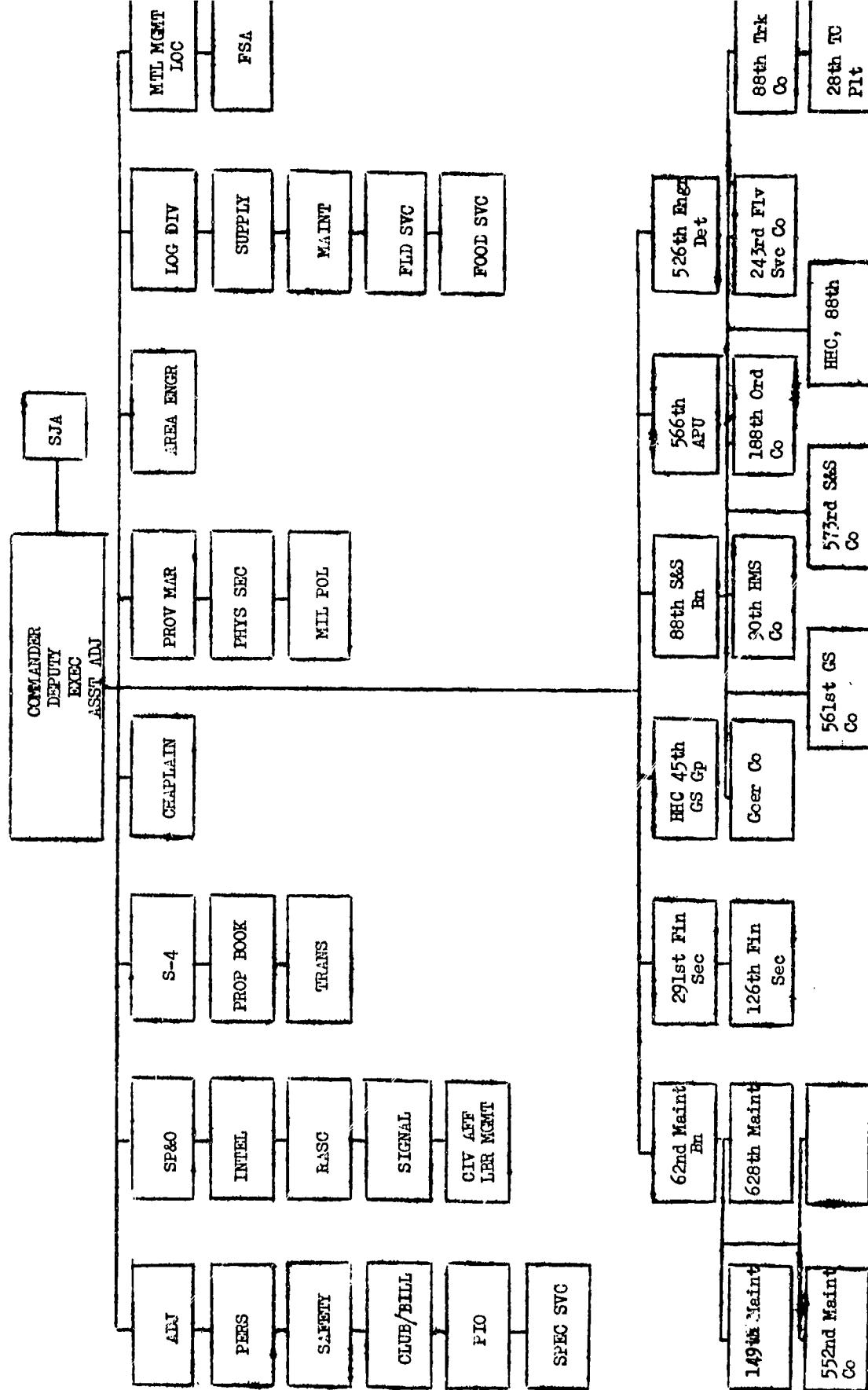
This headquarters has evaluated subject report and forwarding indorse-
ments and concurs in the report as indorsed.

FOR THE COMMANDER IN CHIEF:



MEAVRIN SNYDER
CPT, AGC
Asst AG

1 Incl
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